

# DECISION ANALYSIS NOTES - Prof. Richard B. Goldstein

## Hurwicz Decision Analysis - 2 Variables

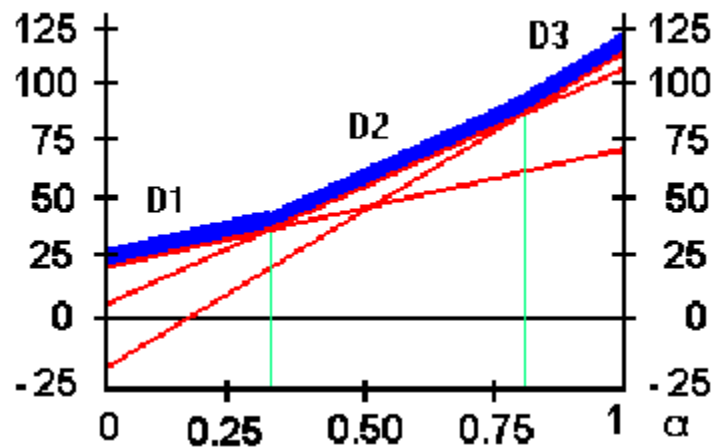
Decision Alternative	States of Nature			
	s <sub>1</sub>	s <sub>2</sub>	s <sub>3</sub>	s <sub>4</sub>
d <sub>1</sub>	35	20	70	55
d <sub>2</sub>	105	5	45	90
d <sub>3</sub>	-15	110	10	80

Let  $\alpha$  = level of optimism

$$E_1 = E(d_1) = 20 + (70 - 20)\alpha = 20 + 50\alpha$$

$$E_2 = E(d_2) = 5 + (105 - 5)\alpha = 5 + 100\alpha$$

$$E_3 = E(d_3) = -15 + (110 - (-15))\alpha = -15 + 125\alpha$$



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$$E_1 > E_2 \rightarrow 20 + 50\alpha > 5 + 100\alpha \rightarrow 50\alpha < 15 \rightarrow \alpha < 0.3$$

$$E_1 > E_3 \rightarrow 20 + 50\alpha > -15 + 125\alpha \rightarrow 75\alpha < 35 \rightarrow \alpha < 0.46666$$

Therefore  $d_1$  is highest for  $\alpha < 0.3$

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$$E_2 > E_1 \rightarrow 5 + 100\alpha > 20 + 50\alpha \rightarrow 50\alpha > 15 \rightarrow \alpha > 0.3$$

$$E_2 > E_3 \rightarrow 5 + 100\alpha > -15 + 125\alpha \rightarrow 25\alpha < 20 \rightarrow \alpha < 0.8$$

Therefore  $d_2$  is highest for  $0.3 < \alpha < 0.8$

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$$E_3 > E_1 \rightarrow -15 + 125\alpha > 20 + 50\alpha \rightarrow 75\alpha > 35 \rightarrow \alpha > 0.46666$$

$$E_3 > E_2 \rightarrow -15 + 125\alpha > 5 + 100\alpha \rightarrow 25\alpha > 20 \rightarrow \alpha > 0.8$$

Therefore  $d_3$  is highest for  $\alpha > 0.8$

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## Graphical Sensitivity Analysis - 2 Variables

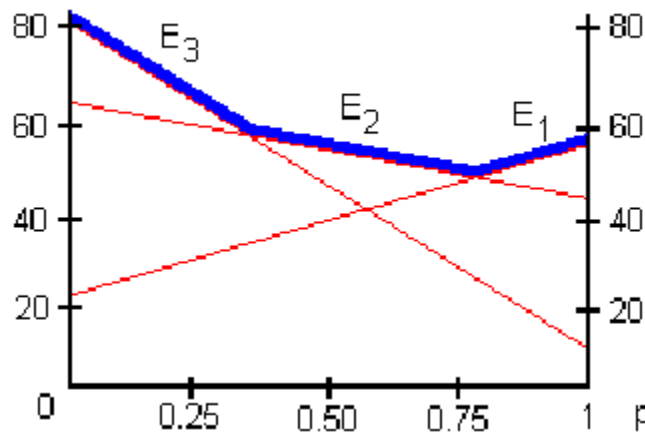
Decision Alternative	State of Nature	
	S <sub>1</sub>	S <sub>2</sub>
d <sub>1</sub>	55	25
d <sub>2</sub>	45	65
d <sub>3</sub>	10	80

Let  $p = \text{prob}(s_1)$ ; then  $\text{prob}(s_2) = 1 - p$ .

$$E_1 = E(d_1) = 55p + 25(1 - p) = 25 + 30p$$

$$E_2 = E(d_2) = 45p + 65(1 - p) = 65 - 20p$$

$$E_3 = E(d_3) = 10p + 80(1 - p) = 80 - 70p$$



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$$E_1 > E_2 \rightarrow 25 + 30p > 65 - 20p \rightarrow 50p > 40 \rightarrow p > 0.8$$

$$E_1 > E_3 \rightarrow 25 + 30p > 80 - 70p \rightarrow 100p > 55 \rightarrow p > 0.55$$

Therefore  $d_1$  is highest for  $p > 0.8$

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$$E_2 > E_1 \rightarrow 65 - 20p > 25 + 30p \rightarrow 50p < 40 \rightarrow p < 0.8$$

$$E_2 > E_3 \rightarrow 65 - 20p > 80 - 70p \rightarrow 50p > 15 \rightarrow p > 0.3$$

Therefore  $d_2$  is highest for  $0.3 < p < 0.8$

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$$E_3 > E_1 \rightarrow 80 - 70p > 25 + 30p \rightarrow 100p < 55 \rightarrow p < 0.55$$

$$E_3 > E_2 \rightarrow 80 - 70p > 65 - 20p \rightarrow 50p < 15 \rightarrow p < 0.3$$

Therefore  $d_3$  is highest for  $p < 0.3$

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# McHuffer Condominiums

	S1	S2	S3
D1	400	400	400
D2	100	600	600
D3	-300	300	900
	P1	P2	P3

where

$$P3 = 1 - P1 - P2$$

